



Canadian Council on Africa Conseil Canadien pour l'Afrique



Membership Manual



The Canadian Council on Africa (CCAfrica)

Membership Manual



OUR VISION

To become Canada's leading private sector organization committed to the economic development of a modern globally competitive Africa.

OUR MISSION

To facilitate and promote sustainable increased trade and investment between Canadian and African private and public sectors, according to appropriate corporate social responsibility (CSR) guidelines, for the mutual benefit of all.

November 2005

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- 1 **The Canadian Council on Africa (CCAfrica)**
- 1.1 CCAfrica is an independent, non-partisan organization that helps provide a forum for private and public sector leaders, fostering open and continuous dialogue on Africa's economic development. *Introduction*
- CCAfrica works to encourage dialogue and discussion on economic and trade-related issues involving Canada and the countries of Africa, so as to promote an increase in and a diversification of investments and commercial relations between Canada and the countries of Africa.
- 1.2 CCAfrica's vision is to become Canada's leading private sector organization (not-for-profit) committed to the sustainable economic development of a modern globally competitive Africa. *Vision*
- 1.3 CCAfrica is dedicated to facilitate and promote sustainable increased trade and investment between Canadian and African private and public sectors, according to appropriate corporate social responsibility (CSR) guidelines, for the mutual benefits of all. *Mission Statement*
- 1.4 Membership of CCAfrica shall be made up of profit and not-for-profit organizations such as private sector companies, universities, colleges, associations and institutions that are working towards the sustainable economic development of Africa and to the following Membership Core Values: *Membership Core Value*
- (a) Ethical business practices
 - (b) Good governance
 - (c) Sustainable economic development
 - (d) Open dialogue and
 - (e) Corporate Social Responsibility
- 1.5 The aim of CCAfrica is to create an enabling environment conducive to good governance, responsible private investment and sustainable economic growth of Africa. CCAfrica, therefore, organizes workshops, research, information services and educational activities designed to: *Aims & Processes*
- (a) Create a better understanding of Africa's economic and business climate.
 - (b) Increase private sector initiatives, investment, and interest in Africa countries.
 - (c) Gain widespread support for realistic and progressive economic programmes in Africa.
 - (d) Reflect Members' recognition of the inter-dependence of today's global economy and their commitment to support Africa's efforts to move into the mainstream of the world economy.
 - (e) Contribute to the development of Canadian public policy on Canadian diplomatic and economic relations with Africa.

- 1.6 The detailed provisions on the objectives, structure and processes of CCAfrica are set out in CCAfrica By-Laws which are reflected by reference in this Manual. *By-Laws Reference*
- 2 **Membership Process**
- 2.1 MEMBERS. Membership in CCAfrica shall be limited to legal persons, with or without share capital, namely, Corporations, organizations and associations interested in furthering the objects of CCAfrica and shall consist of any such organization whose application for admission as a member has received the approval of the Board of Directors of CCAfrica. *Membership Process*
- 2.2 Canadian organizations may become REGULAR MEMBERS. Regular members have the right to attend and vote at all meetings of members. Representatives of the Regular members may be elected to the Board of CCAfrica. *Regular Members*
- 2.3 Canadian governmental organizations, Departments, Agencies and Ministries, may become ASSOCIATE MEMBERS. Associate members do not vote at the members meeting, CCAfrica Board of Directors and their representatives are not elected to the Board. However, CCAfrica Board may nominate the representative of an Associate Member as Advisor to the Board, with no voting power. *Associate Members*
- 2.4 AFFILIATED MEMBERS: African Associations representing the African private sector may become AFFILIATED MEMBERS upon signature of a collaboration agreement with CCAfrica. Affiliated partner organizations in Africa would be required to have core values consistent with CCAfrica's core values as outlined in this Member's Manual. Affiliated Members do not have the right to vote or the right to receive notice of or to attend members' meetings.
All arrangements between CCAfrica and Affiliate Member Organizations must be reciprocal, and, at a minimum, include access to each other's membership lists.
Each organization that affiliates with CCAfrica should do so under a Memorandum Agreement that accounts for the circumstances under which they become Affiliated Members. *Affiliated Members*
- 2.5 MEMBERSHIP FEES. In order to keep their member's status and their right to vote, when applicable, members shall pay the membership fees determined by the Board of Directors. *Membership Fees*
- 2.5.1 REMOVAL. A Member may be removed at any time by the affirmative vote of a majority of the Board of Directors. *Removal*
- 2.5.2 ADDRESS. Each Member shall at all times register and maintain their correct address with the Secretary. *Address*

- 2.5.3 Membership of CCAfrica shall only be extended to those organisations who support CCAfrica’s Vision and Mission and subscribe to its Core Values stipulated in paragraph 1.4 above. *Application For Membership*
- 2.5.4 Membership fees shall become due and payable on the date of registration and in subsequent years on the anniversary of the member’s registration. *Membership Fees Due Date*
- 2.5.5 The following provisions shall apply to members who default in paying membership fees: *Consequence Of Non-Payment Of Membership Fees*
- Members who are in default of outstanding dues shall not have the right to vote at General Meetings. They may participate in CCAfrica activities but will have to pay the non-member activity rate instead of the more favourable member rate.
- 3 **Legal Status**
- 3.1 CCAfrica was incorporated under Canada Corporations Act as a not-for-profit organization on May 28, 2002. *Establishment*
- 3.2 CCAfrica is managed by a Board of Directors. CCAfrica is governed by its General By-Laws, Articles of incorporation and other legislation commonly applied in Canada. *Management*
- 4 **Corporate Governance**
- 4.1 COMPOSITION OF The BOARD. “The assets and business of the company shall be administered by a Board of Directors comprising at least ten (10) and no more than thirty (30) directors.” The number of directors shall be determined from time to time by a majority of the directors at a meeting of the Board of Directors and sanctioned by an affirmative vote of at least two-thirds (2/3) of the members at a meeting duly called for the purpose of determining the number of directors to be elected to the Board of Directors. The number of Directors of CCAfrica shall be fixed, and may be changed from time to time, by the directors; provided, however, that the number of directors shall not be less than ten nor more than thirty and further provided that the number of directors may not be reduced to a number less than the number of directors then in office unless such decrease shall become effective at an annual meeting of members. *Composition of the Board*
- 4.1.1 REGIONAL REPRESENTATION. Upon the election of the directors at the annual meeting, there shall be a minimum of two directors coming from each of the four following regions: (1) Atlantic provinces; (2) province of Québec; (3) province of Ontario; and Western Canada including the Territories. *Regional Representation*

- 4.2 Directors must be individuals, 18 years of age, with power under law to contract provided the relevant Member is up to date in payment of membership fees, and is otherwise in good standing. *Eligibility*
- 4.2.1 ELECTIONS. Directors will be elected to two-year terms, No Director shall be elected for more than two consecutive terms. *Election, Vacancies, And Resignation*
- 4.3 POWERS. The directors of CCAfrica may administer the affairs of CCAfrica in all things and make or cause to be made for CCAfrica, in its name, any kind of contract which CCAfrica may lawfully enter into and, save as hereinafter provided, generally, may exercise all such other powers and do all such other acts and things as CCAfrica is by its charter or otherwise authorized to exercise and do. *Powers*
- 4.3.1 EXPENDITURES. The directors shall have power to authorize expenditures on behalf of CCAfrica from time to time and may delegate by resolution to an officer or officers of CCAfrica the right to employ and pay salaries to employees. The directors shall have the power to enter into a trust arrangement with a trust company for the purpose of creating a trust fund in which the capital and interest may be made available for the benefit of promoting the interest of CCAfrica in accordance with such terms as the Board of Directors may prescribe. *Expenditures*
- 4.3.2 BORROWING POWER. The Board of Directors is hereby authorized, from time to time:
- (a) to borrow money upon the credit of CCAfrica , from any bank, Corporation, firm or person, upon such terms, covenants and conditions at such times, in such sums, to such an extent and in such manner as the Board of Directors in its discretion may deem expedient;
 - (b) to limit or increase the amount to be borrowed;
 - (c) to issue or cause to be issued bonds, debentures or other securities of CCAfrica and to pledge or sell the same for such sums, upon such terms, covenants and conditions and at such prices as may be deemed expedient by the Board of Directors;
 - (d) to secure any such bond, debentures or other securities, or any other present or future borrowing or liability of the company, by mortgage, hypothec, charge or pledge of all or any currently owned or subsequently acquired real and personal, movable and immovable, property of CCAfrica, and the undertaking and rights of CCAfrica.
- 4.4 GIFTS. The Board of Directors shall take such steps as they may deem requisite to enable CCAfrica to acquire, accept, solicit or receive legacies, gifts, grants, settlements, bequests, endowments and donations of any kind whatsoever for the purpose of furthering the objects of CCAfrica. *Gifts*

- 4.5 EMPLOYEES. The Board of Directors may appoint such agents and engage such employees as it shall deem necessary from time to time and such persons shall have such authority and shall perform such duties as shall be prescribed by the Board of Directors at the time of such appointment. *Employees*
- 4.5.1 REMUNERATION. Remuneration for all officers, agents and employees and committee members shall be fixed by the Board of Directors by resolution. Such resolution shall have force and effect only until the next meeting of members when such resolution shall be confirmed by resolution of the members, or in the absence of such confirmation by the members, then the remuneration to such officers, agents or employees and committee members shall cease to be payable from the date of such meeting of members. *Remuneration*
- 4.6 VACANCIES The Board of Directors may fill any vacancy occurring in the Board of Directors and any directorship to be filled by reason of an increase in the number of Directors. Each Director so elected or appointed to fill a vacancy shall hold office for the unexpired term of his predecessor, and each director so elected or appointed by reason of an increase in the number of directors shall be elected or appointed to hold office until the election of the Board of Directors held next after his election or until his successor shall have been duly elected and qualified, or until his earlier death, resignation or removal. *Vacancies On The Board*
- 4.6.1 REMOVAL OF DIRECTORS. Any Director may be removed by a majority of the members whenever in their judgment the best interests of CCAfrica will be served thereby. *Removal Of Directors*
- 4.6.2 RESIGNATION. A director may resign at any time by giving a written notice to the Board of Directors of CCAfrica. Such resignation shall take effect at the time specified therein, and, unless specified therein, the acceptance of such resignation shall not be necessary to make it effective. *Resignation*
- 5 **Corporate Officers**
- 5.1 The Officers of CCAfrica shall be the Chairman, two Vice-Chairmen, President, Secretary and Treasurer. The term of each officer shall be for one year. *Nominations Of Officers*
- CCAfrica endeavours to ensure a fair and equitable Canadian regional representation is reflected in the Officers of CCAfrica
- 5.1.1 CHAIRMAN. The Nominating Committee will nominate the Chairman, subject to the approval of the Board of Directors. The Chairman of the Board shall be a Director. The Chairman of the Board shall, when present, preside as Chairman at all meetings of the Board of Directors and of the Executive Committee and may call meetings of the Board of *Chairman*

Directors whenever he deems it advisable. He shall have general direction over the affairs of CCAfrica and shall establish all major policies, subject to the control and direction of the Board of Directors. He shall consult with, advise and instruct the President in the latter's management, administration and operation of CCAfrica. He shall have such further and other powers and duties as shall be prescribed by the Board of Directors.

- 5.1.2 VICE-CHAIRMEN. Two Vice Chairmen will be nominated by the Nominating Committee, subject to the approval of the Board of Directors. When the Chairman is not present, a Vice-Chairman shall preside at all meetings of the Board and/or Executive Committee. The Vice-Chairmen shall also consult with and advise the Chairman generally on matters related to the Chairman's fulfillment of his responsibilities and shall work in concert with the latter to define CCAfrica's overall mission and strategy for implementation of same. In the absence or incapacity of the Chairman, the Vice Chairmen shall jointly exercise all of the powers and perform all duties of the Chairman. The Vice-Chairmen shall also undertake all the duties and responsibilities of the Secretary in the absence or incapacity of the Secretary. As per 4.1.5 above, the Board of the Council through its Nominating Committee takes into account Canadian regional representation when it nominates all the Officers of CCAfrica. (E.g. When the Chair is from one region, by convention the nominated Vice-Chairs will be from two other regions.) *Vice-Chairmen*
- 5.1.3 PRESIDENT. The President is appointed by the majority of CCAfrica's Board of Directors. The President shall be Chief Operating (managing) Officer of CCAfrica. The President shall have an ex-officio position on all Board Committees, shall have active and general management of the business of CCAfrica, and in general shall perform all duties and exercise all rights incident to the office and to any other duties as may from time to time be prescribed by the Board of Directors. *President*
- 5.1.4 SECRETARY. The Nominating Committee will nominate the Secretary, subject to the approval of the Board of Directors. The Secretary shall have the responsibility for recording all minutes of the Board of Directors and its committees. The Secretary, as well as the President, shall be responsible for insuring that records of all meetings of the Board of Directors are accurate, current and convenient to those responsible for the well being of the organization. The Secretary is responsible to keep the Corporate seal. *Secretary*
- 5.1.5 TREASURER. The Nominating Committee will nominate the Treasurer, subject to the approval of the Board of Directors. The Treasurer shall keep full and correct account of receipts and disbursements in the books belonging to CCAfrica, and shall deposit all moneys and other valuable effects to the credit of CCAfrica in such banks of deposit as may be designated by the Executive Committee. The Treasurer shall invest the funds of CCAfrica for the account of CCAfrica in such manner, as the *Treasurer*

Executive Committee shall determine. The Treasurer shall dispose of, or direct agents authorized by the Executive Committee to dispose of, funds of CCAfrica as may be ordered by the Executive Committee, taking proper vouchers for such disbursements, and shall render to the President and the Executive Committee, whenever they may so require, an account of all the transactions conducted as Treasurer and the financial condition of CCAfrica.

- 5.1.6 The tenure of the Chairman and all other officers is for a term of one (1) year at the end of which they shall be eligible to stand for re-election. *Tenure of Chairman and other Officers*

6 **Members' Meetings**

- 6.1 PLACE OF MEETINGS. Meetings of Members shall be held in the city where the head office of CCAfrica is located or at some other place in Canada if the Board of Directors so determines. *Place of Meetings*

- 6.1.1 TIME OF THE MEETINGS. The annual meeting of the members shall be held within 60 days after the end of CCAfrica's fiscal year. The Board of Directors have power to call, at any time, a special general meeting of the members of CCAfrica. The Board of Directors must call a special general meeting of members upon written requisition of members carrying not less than 5% of the voting rights. *Time of the Meetings*

- 6.2 NOTICE OF MEETING. A written notice stating the place, day and hour of an annual meeting or a special general meeting shall be delivered, either personally or by mail, not less than 10 nor more than 60 days before the date of the meeting, or in the case of a removal of one or more Directors, a merger, consolidation, dissolution or sale, lease or exchange of assets not less than 20 nor more than 60 days before the date of the meeting, to each member entitled to vote at such meeting. If mailed, such notice shall be deemed to be delivered when deposited in the Canadian postal system, addressed to the member at his address as it appears on the records of CCAfrica, with first-class postage thereon prepaid. Notice of each meeting of members must remind the member that he has the right to vote by proxy or contain a proxy form. *Notice of Meeting*

- 6.3 QUORUM. Seven (7) members present in person or represented by proxy shall constitute a quorum at all meetings of members. *Quorum*

- 6.3.1 VOTE. A majority of the votes cast by the members present and carrying voting rights shall determine the questions in meetings except where the vote or consent of a greater number of members is required by the Act or these By-laws. *Vote*

- 6.4 ANNUAL MEETING. At every annual meeting, in addition to any other business that may be transacted, the report of the directors, the financial statement and the report of the auditors shall be presented and auditors appointed for the ensuing year. *Annual Meeting*
Annual General Meetings (AGMs) shall be held every year at the instance of the Board and shall be attended by members who are not in default of membership fees.
- 6.4.1 SPECIAL GENERAL MEETINGS. Notice of any meeting where special business will be transacted shall contain sufficient information to permit the member to form a reasoned judgment on the decision to be taken. *Special General Meetings*
- 6.4.2 PROXY. A member may, by means of a written proxy, appoint a proxy holder to attend and act at a specific meeting of members, in the manner and to the extent authorized by the proxy. *Proxy*
- 7 **Directors' Meetings**
- 7.1 TIME AND NOTICE OF MEETING. Meetings of the Board of Directors may be determined by the Chairman, the President or the written request of ten (10) directors. All directors must be provided with a 48 hours written notice of such meeting, other than by mail. Notice by mail shall be sent at least 14 days prior to the meeting. There shall be at least two (2) meetings per year of the Board of Directors. No error or omission in giving notice of any meeting of the Board of Directors or any adjourned meeting of the Board of Directors of CCAfrica shall invalidate such meeting or make void any proceedings taken thereat and any director may at any time waive notice of any such meeting and may ratify, approve and confirm any or all proceedings taken or had thereat. Each director is authorized to exercise one (1) vote. *Time and Notice of Meetings*
- 7.2 PLACE OF MEETINGS. Meetings of directors shall be held in the city where the head office of CCAfrica is located or at some other place in Canada if the Board of Directors, so determine and if all the directors, so agree. *Place of Meetings*
- 7.3 QUORUM. Fifty-one percent (51%) of Directors shall constitute a quorum for the transaction of business at any meeting of the Board of Directors. The act of a majority of the Directors present at a meeting at which a quorum is present shall be the act of the Board of Directors, as provided by the By-Laws of CCAfrica. *Quorum*

8 Committees

- 8.1 The Board of Directors may constitute as many Committees or Working Groups of the Board as it may deem fit. The composition of such Committees may include members of CCAfrica who are not Directors. There are three (3) Standing Committees of the Council:
- (a) The Executive Committee
 (b) A Nominating Committee, and
 (c) The Diplomatic Committee (constituted of the African Heads of Mission)
- The Board of Directors shall appoint one member of each committee Chairman of the committee.
- The Chairman for each Working Group will be appointed by the Working Group
- 8.1.1 All Committees and Working Groups shall comprise a Chairman and a minimum of three (3) other members provided it may be necessary to appoint a higher number of members for any committee
- 8.2 The Executive Committee shall be made up of the Chairman of the Board, the former Chairman of the Board, the two Vice-Presidents, the Treasurer and two directors elected by the Board of Directors, as well as the ex officio Chairman. There shall be not less than two Executive Committee meetings per annum.
- 8.2.1 The Executive Committee shall perform the following functions:
- (a) Handling of any matter or assignment referred to it by the Board;
 (b) Supervision and management of the affairs of CCAfrica in between Board meetings in addition to handling matters that CCAfrica Officers or other Committees may refer to it.
 (c) Overseeing and managing the public image of CCAfrica
 (d) Addressing specific membership problems addressed to it by the Membership Committee or Secretariat;
 (e) Any other function that the Board may refer to it from time to time.

9 Management

- 9.1 The day-to-day operations of CCAfrica shall be carried out by a President/Chief Executive Officer (COO) and other professional staff. The President/COO is *ex officio* a member of the Board of Directors and all committees
- 9.2 **PRESIDENT.** The President is appointed by the majority of the CCAfrica's Board of Directors. The President shall be chief operating (managing) director of CCAfrica. The President shall have an ex-officio position on all board committees, shall have active and general management of the business of CCAfrica, and in general perform all duties and exercise all

rights incident to the office and to any other duties as may from time to time be prescribed by the Board of Directors.

- 9.2.1 The President /COO performs the following functions: *Duties*
- (a) The President/COO is the chief administrator and head of the Secretariat of CCAfrica, and reports directly to the Board through the Chairman of the Board;
 - (b) The President/COO shall handle employment, development, coordination of the CCAfrica staff, overall administrative planning to position the Secretariat for effective and efficient service delivery in furtherance of CCAfrica's goals;
 - (c) In consultation with the Chairman and other CCAfrica members, the President/COO shall develop programmes and agenda for the Board and Executive Committee meetings which best implement the desired goals of the CCAfrica
 - (d) The President /COO shall liaise with and keep abreast of the programmes and activities of the Committees;
- 9.3 The President/COO oversees and coordinates the activities of CCAfrica's regional Vice Presidents and their offices. Regional Vice-Presidents are a first point of contact for members in their region. *Regional Vice-Presidents*
- 10 **Financial Provisions**
- 10.1 CCAfrica fiscal year runs from April 1 to March 31. *CCAfrica Financial Year*
- 10.2 CCAfrica finances its operations from members' annual subscriptions, activity fees, and various contributions and donations. The Board of Directors sets the membership rates annually. *Sources of Income*
- 10.2.1 The President submits to the Executive Committee during the last quarter of each year the budget proposals for the following fiscal year. If adopted by the Executive Committee, the budget proposals will be the official budget for the year. The President presents a report showing performance in relation to the budget and, if necessary, recommends changes at each Board meeting. *Budget Statement*
- 10.2.2 The surplus funds of CCAfrica are to be held in a Reserve Fund, which shall be used to meet corporate expenses not covered by current income or for such other purposes as the Board of Directors may determine. *Reserve Fund*
- 11 **Activities**
- 11.1 CCAfrica will continue to provide opportunities and forum for private sector leaders to meet regularly amongst themselves, and with public sector officials, in an informal but effective way. The programmes organized by CCAfrica shall include, but not limited to: *CCAfrica Programmes*
- (a) Workshops and seminars, promoted by CCAfrica on issues relevant

to the African economy. CCAfrica can also collaborate with other promoters in the interest of success of each workshop;

- (b) Conferences, incorporating public and private sector leaders for constructive dialogue, on different aspects of economic development in Africa
- (c) Research to provide in-depth knowledge of specific areas of the African economy, and
- (d) Any other activity as the relevant Committees may decide from time to time.

11.2 CCAfrica shall co-operate with other institutions in Canada and abroad.

Co-operating with other institutions

11.3 CCAfrica publications will include reports, research documents, (documenting recommendations and proposals), newsletters, a website portal and position papers. The list of publications will be progressively expanded, as CCAfrica endeavours to disseminate its findings on a consistent basis.

Publications



BOARD OF DIRECTORS 2005

EXECUTIVE COMMITTEE

Peter Kieran, CPCS Transcom	Chair
Robert Blackburn, SNC-Lavalin International	Past Chair
Lucien Bradet, Canadian Council on Africa	President & C.O.O.
Jean-Pierre Mathieu, Geomar International Inc.	Vice-Chair
Ken Keirstead, The Lyceum Group	Vice-Chair
Gerry Podersky-Cannon, Canafra Capital	Treasurer
Isa Odidi, IntelliPharmaCeutics	Administrator
Bernard Lachance, Association of Canadian Community Colleges	Administrator

ATLANTIC CANADA

Adelin Blanchard, AB Consultants
Rustum Southwell, Black Business Initiative

QUEBEC

Réjean Bélanger, Canac inc.
Jacques Bouchard, Heenan Blaikie LLP
Anne Gaboury, Développement International Desjardins
Daniel Gagnier, Alcan
Silvestro Gallucio, SR Telecom Inc.
Amina Gerba, Afrique Expansion Mag
Marie-France Lebreton, Forum Francophone des Affaires
Marc Parent, Tecsuit International Ltd.

ONTARIO

René Allen, La Cité Collégiale
Nizar Alibhai, Industrial Promotion Services
John Coleman, Association of Universities and Colleges of Canada
Michel Côté, CRC Sogema
Adam Odwar, Secretariat for African Trade and Internet Services
Deborah Turnbull, Canadian Manufacturers and Exporters

WESTERN CANADA

Right Honourable Joe Clark, Former Prime Minister of Canada
Jim Cooney, Placer Dome Inc.
Dwain Lingenfelter, Nexen Inc.

ADVISORS

Alain Beaudoin, Industry Canada
Ian Ferguson, International Trade Canada
Arthur M. Saper, Canadian International Development Agency

Canadian Council on Africa Members List – November 2005

A.B. Consultants	Cordiant – <i>Canada Investment Fund for Africa</i>	Right Honourable Joe Clark,
Afrique Expansion Mag	CPCS Transcom Ltd.	Saint Mary's University
Alcan Inc.	CRC Sogema Inc.	Sasktel International
Alex Pneu et Mécanique (Canada) inc.	CSAE Inc.	SATDIS
Algonquin College	Dessau-Soprin International	Senes Consulting
Alliance Agricole (CECI – Socodevi – UPDA-DI)	Développement International Desjardins	Setym International Inc.
Anyway Solid Environmental Solutions Ltd.	Ecotrex International Inc	Shott's Development Group
AO Global	Ederick Associates	SNC Lavalin International Inc.
Artumas Group Inc.	Edition l'Artichaut Inc.	South African Airways
Association des collèges communautaires du Canada	Éducation internationale	SR Telecom
Association of Universities and Colleges of Canada	Fasken Martineau	Tecsult International Ltd
Barrick Gold	First Quantum Minerals Ltd.	Terradigm
Bastion Security	Focus Corporation	The Lyceum Group
Bata Limited	Focus International	Tiomin Resources Inc.
Baywood Continental Oilfield Services Ltd.	Forest Protection Limited	Trade Facilitation Office Canada
Black Business Initiative	Forum Francophone des affaires	Université de Moncton
Bombardier international	Fraser Milner Casgrain	Université Laval
BPR Enviraqua	G3F Multi-Services Inc.	University of Carleton
Canac Inc.	Geomar	University of Calgary
Canada-Libya Chamber of Commerce & Industry	Geomat International / Hauts-Monts	University of Guelph
Canada Mortgage and Housing Corporation	Globaltronica Corporation	University of Montréal
Canadian and African Business Women's Alliance (CAABWA)	Globe Marketing Int'l Corporation	University of Ottawa
Canadian Association of Mining Equipment and Services Export (CAMESE)	Golder Associates Ltd.	Wayne Dunn & Associate
Canadian Bank Note Limited	Heenan Blaikie SRL/LLP	York University
Canadian Communications Overseas	Industrial Promotion Services Ltd.	
Canadian Co-operative Association	International Relations Office, University of New Brunswick	Associate Members
Canadian Manufacturers & Exporters (CME)	IntelliPharmaCeutics	Agriculture & Agri-Food Canada
Canadian Petroleum Institute	International Development Consultant	Alberta Economic Development
Canafra Capital	Kusan Ltd.	Canadian Commercial Corporation
Care Canada	La cité collégiale	Canadian International Development Agency
Cask Brewing Systems Inc.	Lowe & Company	Department of Foreign Affairs Canada
Cégep international	Multitech Consulting International Inc.	Department of Intergovernmental and International Relations, Gov't of New Brunswick
CIMA International	NESA Technologies Corp.	Export Development Canada
Collège Communautaire du Nouveau-Brunswick	Nevsun Resources Ltd.	Industry Canada
	Nexen Inc.	International Trade Canada
	Northern Lights Franchise Consultants	Ministry of International Relations of Quebec
	NordSud.Org Inc.	Natural Resources Canada
	Nova Scotia Community College	Ontario Exports
	Orezone Resources	
	Placer Dome	
	Planet Africa Television	



Canadian Council on Africa

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Canadian Council on Africa (CCAfrica) Mission Statement

“CCAfrica is dedicated to the sustainable development of Africa and to increasing Canadian Trade and investment in and with Africa”

Membership Form

Corporate Membership

Founding Member	\$ 10,000
Total Revenue - Over \$ 20 M	\$ 5,000
Total Revenue - \$ 5 M to \$ 20 M	\$ 2,500
Total Revenue - \$ 1 M to \$ 5 M	\$ 1,000
Total Revenue - Less than \$ 1 M	\$ 500

Association Membership

National Association (over 300 members)	\$ 5,000
National Association	\$ 2,000
Provincial Association	\$ 1,000
University or College	\$ 1,000

Associate Membership

Federal	\$ 5,000
Provincial	\$ 2,500

Please fill and fax to (613) 565-3013

Membership fee _____

Please add 7 % GST (# 863679064RT) _____

Residents of Québec only:

Sub-total and add 7.5 % QST (# 1202373671) _____

Total _____

Contact Information

Name _____

Title _____

Organization _____

Address _____

City _____ Prov. _____ Postal Code _____

Telephone _____ Fax _____

e-mail _____

website _____

Please indicate form of payment

Cheque

Please invoice

VISA _____

M/C _____

_____ *Card Number* _____ *Exp Date*

_____ *Signature*

CANADIAN COUNCIL ON AFRICA

130 SLATER STREET, SUITE 1015 ❖ OTTAWA, ONTARIO ❖ K1P 6E2 ❖ (613) 565-3011 OR (888) 852-9461 ❖ FAX (613) 565-3013

